

# Legislative Appropriations Request for Fiscal Years 2018 and 2019

Submitted to the Office of the Governor, Budget Division, and the Legislative Budget Board

by

STATE OFFICE of RISK MANAGEMENT

August 19, 2016



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#### **Administrator's Statement**

The mission of the State Office of Risk Management (Office) is to provide active leadership to enable State of Texas agencies to protect their employees, the general public, and the State's physical and financial assets by reducing and controlling risk in the most efficient and cost-effective manner.

The primary focus of this legislative appropriation request for the biennium beginning September 1, 2017 is to protect safety and health of the State's employees and assets by implementing risk-based approaches for identifying exposures and emphasizing strategies intended to reduce financial and performance losses at client agencies, while continuing to support the fiscal controls that have reduced the State's costs by over \$31 million per year.

#### **AGENCY BACKGROUND**

The Office was established in 1997 by the 75th Legislature and is administratively attached to the Office of the Attorney General. The Office is governed by a five-member Board and is charged by law to operate as a full-service enterprise risk and insurance manager for state agencies, including the enterprise risk and insurance management programs, the continuity of government operations program, and the self-insured government employees workers' compensation program. Its mission is to enable State of Texas agencies to protect their employees, the general public, and the State's physical and financial assets by reducing and controlling risk in the most efficient and cost-effective manner.

The Office provides services to all state agencies subject to Chapters 412 and 501 of the Texas Labor Code. Texas A&M and University of Texas systems, and the Texas Department of Transportation are not subject to these provisions as they operate separate workers' compensation and risk management programs pursuant to Texas Labor Code Chapters 502, 503, and 505, respectively.

#### **AGENCY FUNDING SOURCES**

The Office receives no General Revenue and is funded solely by Interagency Contracts. Annual assessments, similar to premiums, are determined by a formula based on historic FTE, payroll, claims, and claims cost data. The shift to IAC funding in 2009 has had the effect of removing the cost of the Office's operations from General Revenue and shifting those costs proportionately to the agencies that utilize Office services. Costs borne by state agencies have been offset by the reductions in claims losses resulting from the Office's financial controls.

#### **EXCEPTIONAL ITEMS**

The Board of Directors of the State Office of Risk Management is seeking one exceptional item.

Increase in Board Authority to Compensate Executive Director: The Executive Director position is currently classified as Group 3, with a range of \$92,600 to \$149,240; however, the Board's actual authority is limited by the GAA to \$138,102. This authority is significantly below the position's market average. The Board is seeking an increase in its authority to the salary range cap of \$149,704, with a reclassification to Group 4, consistent with the SAO's 2014 Report on Executive Compensation at State Agencies, or as supplanted by the SAO's pending 2016 report, to attract and retain a qualified person in the future to serve as Executive Director of the Office, consistent with its mandates under law.

#### **AGENCY ADMINISTRATION**

The Office is governed by a five-member Board appointed by the Governor. Members of the Board serve staggered terms of six years.

Lloyd M. Garland, M.D., Chair Lubbock, Texas Term to expire February 1, 2021

# John Youngblood

Cameron, Texas
Term to expire February 1, 2019

# **Rosemary Gammon**

Plano, Texas Term to expire February 1, 2021

# **Tomas Gonzalez**

El Paso, Texas Term to expire February 1, 2017

# Gerald Ladner, Sr.

Austin, Texas
Term to expire February 1, 2021

Rulemaking authority to implement Chapters 412 and 501 of the Texas Labor Code is vested with the Board, including adopting rules relating to reporting requirements for covered entities. The Board reports to each Legislature on the methods to reduce the exposure of state agencies to the risks of property and liability losses, including workers' compensation losses; the operation, financing, and management of those risks; and the handling of claims brought against the State. The Board is also responsible for oversight and for hiring the Executive Director of the Office, who manages agency operations.

# Summary of Injuries and Claims per Section 501.048, Texas Labor Code

Pursuant to the requirements of Section 501.048, Texas Labor Code, the following summary information is provided relating to the injury reports and workers' compensation claims from the State Office of Risk Management.

Fiscal Year	Number of First Reports of Injury	Medical Benefits Paid	Indemnity Benefits Paid	Number of Injuries per 100 FTEs
2015	3	\$3,089	\$0	2.60
2016	7	\$7,690	\$0	6.03
Biennium Total	10	\$10,779	\$0	4.32

Respecting job safety and reduction of injuries, the Office is especially active in the implementation and promulgation of health and safety policies and guidelines, both externally in providing training and resources to client entities and the general public and internally through participation of all levels of staff in related industry training and professional membership opportunities.

#### Conclusion

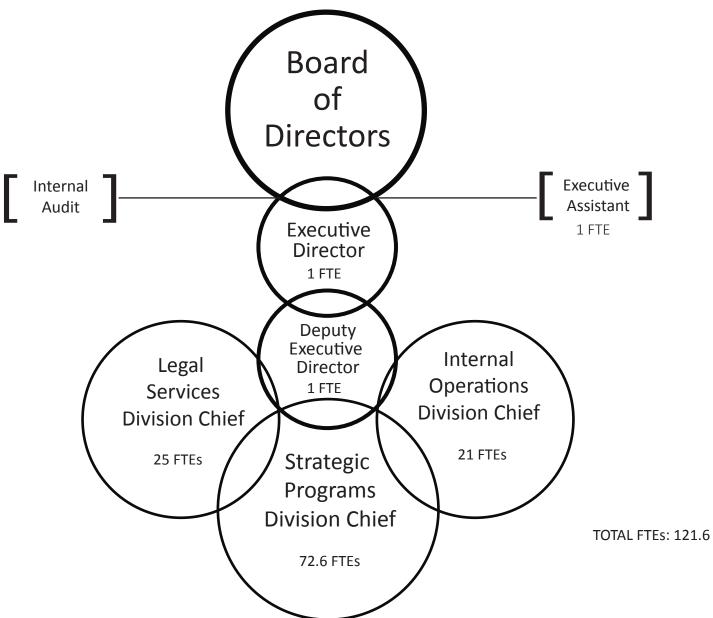
Effective oversight is the key to protecting the State's employees and resources while minimizing losses. The Office looks forward to presenting its appropriation request during the session.

Respectfully,

Stephen S. Vollbrecht, J.D., AINS, AIS, PCP

State Risk Manager, Executive Director





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#### **Descriptions of Functional Units**

#### **Board of Directors:**

The Board's duties are to implement Chapters 412 and 501 of the Texas Labor Code to enable State of Texas agencies to protect their employees, the general public, and the State's physical and financial assets by reducing and controlling risk in the most efficient and cost-effective manner. The Board accomplishes these goals by adopting rules, authorizing assessments of client agencies, and reporting to the Legislature. The Board is also responsible for hiring the Executive Director.

#### **Executive Management:**

Executive management consists of the Executive Director, Deputy Executive Director, and three Division Chiefs. The Executive Director's duties are described at Texas Labor Code §412.041. The Director serves as the State Risk Manager and administrator of all statutory programs, and is responsible for the day-to-day oversight of all the agency's functions, with the Deputy and Division Chiefs with delegated responsibilities.

#### **Strategic Programs Division:**

The Strategic Programs Division is comprised of four departments: Risk Management, Claims Operations, Document Processing, and Communications and Development.

The Risk Management department provides enterprise risk management, insurance, and continuity of operations planning (COOP) services to client agencies. SORM's Risk Managers assist state agencies in establishing and maintaining risk management programs to protect state employees, state assets, and the public served, and support the insurance, COOP, and workers' compensation programs. SORM's Insurance Managers develop and administer insurance programs to transfer the financial risk of the state, and provide consultative insurance services to our clients. In coordination with the Department of Public Safety, Office of Homeland Security and Texas Division of Emergency Management, and Department of Information Resources, SORM's Continuity Planner assists agencies with the implementation of the Business Continuity Planning Initiative (COOP).

The State is self-insured for the purposes of workers' compensation. Claims Operations performs initial file investigations of each reported injury, determines compensability, and processes medical and indemnity benefits. Claims examiners handle all aspects of claims as required by law and policy.

Document Processing is responsible for the initial setup and data entry of injury claims received, as well as the maintenance of all inactive claim files, and general document management.

Communications and Development is responsible for training, media, and business communications. The department focuses on internal and external education, client and vendor relations, website services, video production, marketing, and public/business correspondence.

#### **Legal Services Division:**

The Legal Services Division is comprised of three departments: Litigation Management, Special Investigations, and Compliance and Practices.

The Litigation Management department is responsible for presenting and directing SORM's defenses during various administrative dispute resolution processes. Litigation also monitors and assists the Tort Litigation Division of the Office of the Attorney General when it represents the agency in administrative and judicial proceedings.

The Special Investigations department focuses on subrogation, medical recovery, and fraud investigation. This Section is responsible for the recovery of workers' compensation benefits, medical costs, and other expenses paid on behalf of state employees injured in the course and scope of employment due to the negligence of a third party. Medical recovery focuses on recovering monies from health care providers due to billing errors and coordinates with our two investigators in identifying fraudulent practices by injured workers and/or providers. They coordinate with various district attorneys across the State to recover these funds.

The Compliance and Practices department focuses on the review and updating of existing policies and procedures. The department also provides quality assurance by auditing claims for compliance with all statutory and policy requirements, and tracking overpayments, both statutory and errors. In addition, the department manages contracts, customer complaint/ethics, and open record functions. The department also provides legal and policy assistance for agency-wide issues, as well as decisions that affect covered state agencies, and track relevant legislation and respond to Legislative inquiries. Finally, the department works with executive management to comment and educate on proposed rules and legislation.

# **Internal Operations Division:**

The Internal Operations Division consists of three departments: Accounting and Finance, Human Resources, and Information Technology.

Accounting and Finance processes and issues approved workers' compensation medical and indemnity payments to claimants and medical providers, including the cancellation, re-issue, and correction of warrants. This division also administers the assessment program which allocates the amounts to participating state agencies for the costs of operating the agency, including processing workers' compensation claims. Fund Accounting provides all accounting and budget functions for the agency in coordination with the Office of Attorney General (OAG) Accounting and Budget Divisions.

Human Resources serves as a liaison between the Office and the full OAG HR division and the Office's Legal Services Division, and is responsible for personnel action and leave accounting.

Information Technology maintains RMIS, CMS and other agency systems and interfaces; monitors and provides data; and oversees and responds to security issues. The support staff conducts all agency hardware and software maintenance; monitors software licensing; maintains user access; maintains passwords; and interfaces with OAG ITS.



# CERTIFICATE

Agency Name State Office of Risk Management

August 19, 2016

Date

This is to certify that the information contained in the agency the Legislative Budget Board (LBB) and the Office of the G best of my knowledge and that the electronic submission to Evaluation System of Texas (ABEST) and the PDF file submapplication are identical.	overnor, Budget Division, is accurate to the the LBB via the Automated Budget and
Additionally, should it become likely at any time that unexthe LBB and the Governor's office will be notified in writin (2016–17 GAA).	
<b>Chief Executive Officer or Presiding Judge</b>	<b>Board or Commission Chair</b>
E Cardo	Lland Harland MO
Signature	Signature
Stephen S. Vollbrecht	Lloyd M. Garland, M.D.
Printed Name	Printed Name
State Risk Manager, Executive Director	Board Chair
Title	Title
August 19, 2016	August 19, 2016
Date	Date
Stance B. Cargill	
Signature	
Stuart B. Cargile	
Printed Name	
Division Chief of Internal Operations, CFO	
Title	

#### 2.A. Summary of Base Request by Strategy

85th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

#### 479 State Office of Risk Management

Goal / Objective / STRATEGY	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
1 Manage Claim Costs and Protect State Assets					
1 Risk Management and Claims Administration					
1 ENTERPRISE RISK MGMT/CLAIMS ADMIN	9,817,577	10,757,894	11,251,905	11,004,899	11,004,900
TOTAL, GOAL 1	\$9,817,577	\$10,757,894	\$11,251,905	\$11,004,899	\$11,004,900
<ul> <li>Workers' Compensation Payments: Estimated and Nontransferable</li> <li>Workers' Compensation Payments: Estimated and Nontransferable</li> </ul>					
1 WORKERS' COMPENSATION PAYMENTS	38,615,610	39,717,727	39,868,603	39,793,165	39,793,165
TOTAL, GOAL 2	\$38,615,610	\$39,717,727	\$39,868,603	\$39,793,165	\$39,793,165
TOTAL, AGENCY STRATEGY REQUEST	\$48,433,187	\$50,475,621	\$51,120,508	\$50,798,064	\$50,798,065
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*				\$0	\$0
GRAND TOTAL, AGENCY REQUEST	\$48,433,187	\$50,475,621	\$51,120,508	\$50,798,064	\$50,798,065

#### 2.A. Summary of Base Request by Strategy

85th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

#### 479 State Office of Risk Management

Goal / Objective / STRATEGY	Exp 2015	Est 2016	<b>Bud 2017</b>	Req 2018	Req 2019
METHOD OF FINANCING:					
General Revenue Funds:					
1 General Revenue Fund	0	0	0	0	0
SUBTOTAL	\$0	\$0	\$0	\$0	\$0
Other Funds:					
666 Appropriated Receipts	654	1,221	0	0	0
777 Interagency Contracts	47,732,359	49,906,650	50,552,758	50,230,314	50,230,315
8052 Subrogation Receipts	700,174	567,750	567,750	567,750	567,750
SUBTOTAL	\$48,433,187	\$50,475,621	\$51,120,508	\$50,798,064	\$50,798,065
TOTAL, METHOD OF FINANCING	\$48,433,187	\$50,475,621	\$51,120,508	\$50,798,064	\$50,798,065

<sup>\*</sup>Rider appropriations for the historical years are included in the strategy amounts.

#### **Budget Overview - Biennial Amounts**

479 State Office of Risk Management												
				A	Appropriation Ye	ears: 2018-19						EXCEPTIONAL
		GENERAL REVENUE FUNDS		GR DEDICATED FEDERAL FUNDS		OTHER FUNDS		ALL FUNDS		ITEM FUNDS		
		2016-17	2018-19	2016-17	2018-19	2016-17	2018-19	2016-17	2018-19	2016-17	2018-19	2018-19
Goal: 1. Manage Claim Costs and Protect State Assets												
1.1.1. Enterprise Risk Mgmt/Claims Admin								22,009,799	22,009,799	22,009,799	22,009,799	9
	Total, Goal							22,009,799	22,009,799	22,009,799	22,009,79	9
Goal: 2. Workers' Compensation Payments: Estimated and Nontransferable												
2.1.1. Workers' Compensation Payn	nents							79,586,330	79,586,330	79,586,330	79,586,330	)
,	Total, Goal							79,586,330	79,586,330	79,586,330	79,586,33	0
т	otal, Agency							101,596,129	101,596,129	101,596,129	101,596,129	9
	Total FTEs									121.6	121.	6 0.0

Agency code	e: <b>479</b>	Agency name:	State Office of	f Risk Management			
METHOD O	F FINANCING		Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
<u>OTHER I</u>	<u>FUNDS</u>						
666	Appropriated Receipts						
	REGULAR APPROPRIAT	IONS					
	S.B. 1, 83rd Leg., R.S. A	Art IX, Sec 8.03, Pg IX-40 (2014-15 GAA)	\$654	\$0	\$0	\$0	\$0
	H.B. 1, 84th Leg., R.S. A	Art IX, Sec 8.02 Page IX-43 (2016-17 GAA)	\$0	\$1,221	\$0	\$0	\$0
TOTAL,	Appropriated Receip	ts	\$654	\$1,221	\$0	\$0	\$0
777	Interagency Contracts						
	REGULAR APPROPRIAT	IONS					
	S.B. 1, 83rd Leg., R.S. A	Art I, Page I-82 (2014-15 GAA)	\$10,262,366	\$0	\$0	\$0	\$0
	Comments: Manag	e Risk & Administer Claims					
	S.B. 1, 83rd Leg., R.S. A	Art I, Page I-82 (2014-15 GAA)	\$41,201,706	\$0	\$0	\$0	\$0
	Comments: Worke	rs' Compensation Payments					

Agency code: 479	Agency name: Stat	e Office of Risk Manage	ement		
METHOD OF FINANCING	Exp 2	015 Est 201	16 Bud 2017	Req 2018	Req 2019
OTHER FUNDS					
H.B. 1, 84th Leg., R.S. Art I, Page I-84 (2016-17 C		\$0 \$11,068,65	\$11,123,201	\$0	\$0
Comments: Manage Risk & Administer Clain	ns				
H.B. 1, 84th Leg., R.S. Art I, Page I-84 (2016-17 C		\$0 \$39,300,85	\$39,300,853	\$0	\$0
Comments: Workers' Compensation Payments	s				
Regular Appropriations from MOF Table (2018-19		\$0 \$	50 \$0	\$50,230,314	\$50,230,315
RIDER APPROPRIATION					
S.B. 1, 83rd Leg., R.S. Art IX, Sec 15.02, Para C(2	2) Pg IX-59(2014-15 GAA) \$308,6		50 \$0	\$0	\$0
Comments: Manage Risk & Administer Clain	ns				
TRANSFERS					
Art IX, Sec 17.06 Salary Increase for General State	e Employees (2014-15 GAA \$197,2		50 \$0	\$0	\$0
Comments: Manage Risk & Administer Claim	ns (Goal A)				

Agency code: 479 Agency n	ame: State Office of	f Risk Management			
METHOD OF FINANCING	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
OTHER FUNDS					
Art IX, Sec 18.02, Salary Increase for General State Employees	(2016-17) \$0	\$138,196	\$128,704	\$0	\$0
Comments: Manage Risk & Administer Claims (Goal A)					
LAPSED APPROPRIATIONS					
Lapsed Appropriation-Authority Only for UB (2014-15 GAA)	\$(1,431,849)	\$0	\$0	\$0	\$0
Comments: Manage Risk & Administer Claims					
Lapsed Appropriation-Authority Only for UB (2014-15 GAA)	\$(3,131,997)	\$0	\$0	\$0	\$0
Comments: Workers' Compensation Payments (Goal B)					
Lapsed Appropriation-Unexercised Authority(2014-15 GAA)	\$(6,866)	\$0	\$0	\$0	\$0
Comments: Manage Risk & Administer Claims					
Lapsed Appropriation-Unexercised Authority (2014-15 GAA)	\$(453,425)	\$0	\$0	\$0	\$0
			•	•	•

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 479	Agency name:	State Office	State Office of Risk Management			
METHOD OF FINANCING		Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
OTHER FUNDS  Comments: Workers' Compensation Payments (Goal B)						
Lapsed Appropriation-Authority Only for UB (2016-17 GAA)		\$0	\$(1,207,795)	\$(450,000)	\$0	\$0
Comments: Manage Risk & Administer Claims		Ψ <b>0</b>	\$(1, <b>2</b> 07,770)	\$(150,000)	ψ <b>0</b>	Ţ.
Lapsed Appropriation-Authority Only for UB (2016-17 GAA)		\$0	\$(2,832,839)	\$(100,000)	\$0	\$0
Comments: Workers' Compensation Payments (Goal B)						
Lapsed Appropriation-Unexercised Authority (2016-17 GAA)		\$0	\$(50,853)	\$0	\$0	\$0
Comments: Workers' Compensation Payments (Goal B)						
UNEXPENDED BALANCES AUTHORITY						
S.B. 1, 83rd Leg., R.S., Art I, Rider 5, Page I-84 (2014-15 GAA)	9	\$1,452,566	\$0	\$0	\$0	\$0
Comments: Manage Risk & Administer Claims (Goal A)						

H.B. 1, 84th Leg., R.S., Art I, Rider 2, Page I-85 (2016-17 GAA)

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 479 Agency name	e: State Office	of Risk Management			
METHOD OF FINANCING	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
OTHER FUNDS  Comments: Manage Risk & Administer Claims (Goal A)	\$(1,207,615)	\$1,207,615	\$0	\$0	\$0
S.B. 1, 83rd Leg., R.S., Art IX, Section 15.02, Para H, Page IX-59.(2014-15 GAACComments: Workers' Compensation Payments (Goal B)	A) \$3,131,991	\$0	\$0	\$0	\$0
S.B. 1, 83rd Leg., R.S., Art IX, Section 15.02, Para H, Page IX-59.(2014-15 GAA)  Comments: Workers' Compensation Payments (Goal B)	A) \$(2,832,816)	\$2,832,816	\$0	\$0	\$0
S.B. 1, 83rd Leg., R.S., Art IX, Section 14.03, Para i, Page IX-56. (2014-15 GAA Comments: Manage Risk & Administer Claims (Goal A)	\$242,429	\$0	\$0	\$0	\$0
H.B. 1, 84th Leg., R.S., Rider 4, Page I-85 (2016-17 GAA)  Comments: Manage Risk & Administer Claims (Goal A)	\$0	\$(450,000)	\$450,000	\$0	\$0

H.B. 1 84th Leg., R.S. Art IX, Section 15.02, Para H, Page IX-71 (2016-17 GAA)

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 479	Agency name: State Off	ice of Risk Management			
METHOD OF FINANCING	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
OTHER FUNDS	\$0	\$(100,000)	\$100,000	\$0	\$0
Comments: Workers' Compensation Payments (C	Goal B)				
TOTAL, Interagency Contracts	\$47,732,359	\$49,906,650	\$50,552,758	\$50,230,314	\$50,230,315
8052 Subrogation Receipts  REGULAR APPROPRIATIONS					
S.B. 1, 83rd Leg., R.S. Art I, Page I-82 (2014-15 GAA)	\$567,750	\$0	\$0	\$0	\$0
Comments: Workers' Compensation Claim appropriation					
H.B. 1, 84th Leg., R.S. Art I, Page I-83 (2016-17 GAA)	\$0	\$567,750	\$567,750	\$0	\$0
Comments: Workers' Compensation Claim appropriation					
Regular Appropriations from MOF Table (2018-19 GAA)	\$0	\$0	\$0	\$567,750	\$567,750

#### RIDER APPROPRIATION

S.B. 1, 83rd Leg., R.S. Art IX, Sec 15.02 (g) Pg IX-59 (2014-15 GAA)

Agency code:	479	Agency name:	State Office	of Risk Management			
METHOD OF FINA	ANCING		Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
OTHER FUNDS	<u>s</u>		\$132,424	\$0	\$0	\$0	\$0
	Comments: Workers' Compens	ation Payments (Goal B)					
TOTAL, S	Subrogation Receipts						
			\$700,174	\$567,750	\$567,750	\$567,750	\$567,750
TOTAL, ALL C	OTHER FUNDS	\$	48,433,187	\$50,475,621	\$51,120,508	\$50,798,064	\$50,798,065
GRAND TOTAL		\$	48,433,187	\$50,475,621	\$51,120,508	\$50,798,064	\$50,798,065

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 479	Agency name: State Office of	Agency name: State Office of Risk Management			
METHOD OF FINANCING	Exp 2015	Est 2016	Bud 2017	Req 2018	Req 2019
FULL-TIME-EQUIVALENT POSITIONS					
REGULAR APPROPRIATIONS					
S.B. 1, 83rd Leg., R.S. Art I, Page I-82 (2014-15 GAA)	121.6	0.0	0.0	0.0	0.0
H.B. 1, 84th Leg., R.S. Art I, Page I-83 (2016-17 GAA)	0.0	121.6	121.6	0.0	0.0
Regular Appropriations from MOF Table (2018-19 GAA)	0.0	0.0	0.0	121.6	121.6
UNAUTHORIZED NUMBER OVER (BELOW) CAP					
S.B. 1, 83rd Leg., R.S. Art I (2014-15 GAA)	(6.3)	0.0	0.0	0.0	0.0
H.B. 1, 84th Leg., R.S. Art I,(2016-17 GAA)	0.0	(5.6)	0.0	0.0	0.0
FOTAL, ADJUSTED FTES	115.3	116.0	121.6	121.6	121.6

NUMBER OF 100% FEDERALLY FUNDED FTEs

#### 2.C. Summary of Base Request by Object of Expense

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

# 479 State Office of Risk Management

OBJECT OF EXPENSE	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
1001 SALARIES AND WAGES	\$5,783,238	\$6,329,606	\$6,878,705	\$6,878,705	\$6,878,705
1002 OTHER PERSONNEL COSTS	\$433,920	\$441,000	\$450,000	\$450,000	\$450,000
2001 PROFESSIONAL FEES AND SERVICES	\$1,338,826	\$1,750,891	\$2,030,000	\$2,030,000	\$2,030,000
2003 CONSUMABLE SUPPLIES	\$22,360	\$27,584	\$28,500	\$28,500	\$28,500
2004 UTILITIES	\$1,827	\$7,984	\$9,500	\$9,500	\$9,500
2005 TRAVEL	\$167,766	\$186,755	\$190,000	\$190,000	\$190,000
2006 RENT - BUILDING	\$720	\$720	\$720	\$720	\$720
2007 RENT - MACHINE AND OTHER	\$20,034	\$21,964	\$22,000	\$22,000	\$22,000
2009 OTHER OPERATING EXPENSE	\$40,592,761	\$41,709,117	\$41,511,083	\$41,188,639	\$41,188,640
5000 CAPITAL EXPENDITURES	\$71,735	\$0	\$0	\$0	\$0
OOE Total (Excluding Riders)	\$48,433,187	\$50,475,621	\$51,120,508	\$50,798,064	\$50,798,065
OOE Total (Riders) Grand Total	\$48,433,187	\$50,475,621	\$51,120,508	\$50,798,064	\$50,798,065

#### 2.D. Summary of Base Request Objective Outcomes

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation system of Texas (ABEST)

# 479 State Office of Risk Management

Goal/ Object	ctive / Outcome	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
	ge Claim Costs and Protect State Assets Risk Management and Claims Administration					
KEY	1 Incident Rate of Injuries & Illnesses/100 Covere	d FT State Employees				
		3.40%	3.39%	3.50%	3.60%	3.60%
KEY	2 Cost of Workers' Compensation Per Covered St	ate Employee				
		243.04	243.81	250.00	252.00	252.00
KEY	3 Cost of Workers' Compensation Coverage Per \$	100 State Payroll				
		0.59	0.62	0.62	0.63	0.63

# 2.E. Summary of Exceptional Items Request

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: **8/19/2016**TIME: **2:57:48PM** 

Agency code: 479

Agency name: State Office of Risk Management

	2018			2019			Biennium	
Priority Item	GR and GR/GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds
1 Incr to Executive Director's Salary		\$0			\$0			\$0
Total, Exceptional Items Request		\$0			\$0			\$0
Method of Financing								
General Revenue								
General Revenue - Dedicated								
Federal Funds								
Other Funds		0			0			0
	\$0	\$0		\$0	\$0		\$0	\$0

**Full Time Equivalent Positions** 

Number of 100% Federally Funded FTEs

# 2.F. Summary of Total Request by Strategy

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE:

8/19/2016

TIME: 2:57:48PM

Agency code: 479 Agency name: State Office	ce of Risk Managem	ent				
Goal/Objective/STRATEGY	Base 2018	Base <b>2019</b>	Exceptional 2018	Exceptional 2019	Total Request 2018	Total Request 2019
1 Manage Claim Costs and Protect State Assets						
1 Risk Management and Claims Administration						
1 ENTERPRISE RISK MGMT/CLAIMS ADMIN	\$11,004,899	\$11,004,900	\$0	\$0	\$11,004,899	\$11,004,900
TOTAL, GOAL 1	\$11,004,899	\$11,004,900	\$0	\$0	\$11,004,899	\$11,004,900
2 Workers' Compensation Payments: Estimated and Nontransferable						
1 Workers' Compensation Payments: Estimated and Nontransferable						
1 WORKERS' COMPENSATION PAYMENTS	39,793,165	39,793,165	0	0	39,793,165	39,793,165
TOTAL, GOAL 2	\$39,793,165	\$39,793,165	\$0	\$0	\$39,793,165	\$39,793,165
TOTAL, AGENCY STRATEGY REQUEST	\$50,798,064	\$50,798,065	\$0	\$0	\$50,798,064	\$50,798,065
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST						
GRAND TOTAL, AGENCY REQUEST	\$50,798,064	\$50,798,065	\$0	\$0	\$50,798,064	\$50,798,065

# 2.F. Summary of Total Request by Strategy

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: TIME: 8/19/2016 2:57:48PM

Agency code: 479	Agency name:	State Office of Risk Management					
Goal/Objective/STRATEGY		Base 2018	Base 2019	Exceptional 2018	Exceptional 2019	Total Request 2018	Total Request 2019
<b>General Revenue Funds:</b>							
1 General Revenue Fund		\$0	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$0	\$0	\$0	\$0
Other Funds:							
666 Appropriated Receipts		0	0	0	0	0	0
777 Interagency Contracts		50,230,314	50,230,315	0	0	50,230,314	50,230,315
8052 Subrogation Receipts		567,750	567,750	0	0	567,750	567,750
		\$50,798,064	\$50,798,065	\$0	\$0	\$50,798,064	\$50,798,065
TOTAL, METHOD OF FINANCING	}	\$50,798,064	\$50,798,065	\$0	\$0	\$50,798,064	\$50,798,065
FULL TIME EQUIVALENT POSITIO	NS	121.6	121.6	0.0	0.0	121.6	121.6

# 2.G. Summary of Total Request Objective Outcomes

Date: 8/19/2016
Time: 2:57:49PM

Agency code: 479	Agenc	y name: State Office of Risk M	<b>Ianagement</b>			
Goal/ Objective / Ou	BL 2018	BL 2019	Excp 2018	Excp 2019	Total Request 2018	Total Request 2019
-	e Claim Costs and Protect State anagement and Claims Admini					
KEY 1 In	cident Rate of Injuries & Illn	esses/100 Covered FT State Er	mployees			
	3.60%	3.60%			3.60%	3.60%
KEY 2 C	ost of Workers' Compensatio	n Per Covered State Employee	,			
	252.00	252.00			252.00	252.00
KEY 3 C	ost of Workers' Compensatio	n Coverage Per \$100 State Pay	roll			
	0.63	0.63			0.63	0.63

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

#### 479 State Office of Risk Management

GOAL: 1 Manage Claim Costs and Protect State Assets

OBJECTIVE: 1 Risk Management and Claims Administration

STRATEGY: 1 Assist/Review/Monitor Agys' Risk Mgmt Prog & Provide Wrkrs' Comp Admin

Service Categories:

Service: 05

Income: A.2

Age: B.3

CODE DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
Output Measures:					
KEY 1 Number of Written Risk Management Program Reviews Conducted	29.00	29.00	29.00	29.00	29.00
KEY 2 Number of On-site Consultations Conducted	296.00	250.00	229.00	229.00	229.00
3 Number of Risk Management Training Sessions Conducted	203.00	254.00	254.00	254.00	254.00
4 Number of Initial Eligibility Determinations Made	7,533.00	7,341.00	7,400.00	7,400.00	7,400.00
KEY 5 Number of Medical Bills Processed	101,450.00	88,139.00	90,000.00	90,000.00	90,000.00
KEY 6 Number of Indemnity Bills Paid	27,364.00	27,413.00	27,600.00	27,650.00	27,700.00
Efficiency Measures:					
1 Cost Per Hour of Direct Risk Management Service Provided	103.92	105.27	105.00	105.00	105.00
KEY 2 Average Cost to Aminister Claim	630.25	665.78	668.00	668.00	668.00
Explanatory/Input Measures:					
1 Percentage of Total Assessments Collected Used for Claim Payments	94.69 %	98.85 %	99.00 %	99.00 %	99.00 %
Objects of Expense:					
1001 SALARIES AND WAGES	\$5,783,238	\$6,329,606	\$6,878,705	\$6,878,705	\$6,878,705
1002 OTHER PERSONNEL COSTS	\$433,920	\$441,000	\$450,000	\$450,000	\$450,000

Age: B.3

#### 3.A. Strategy Request

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

#### 479 State Office of Risk Management

Service: 05

Income: A.2

GOAL: 1 Manage Claim Costs and Protect State Assets

OBJECTIVE: 1 Risk Management and Claims Administration Service Categories:

STRATEGY: 1 Assist/Review/Monitor Agys' Risk Mgmt Prog & Provide Wrkrs' Comp Admin

						8
CODE	DESCRIPTION	Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019
2001	PROFESSIONAL FEES AND SERVICES	\$1,338,826	\$1,750,891	\$2,030,000	\$2,030,000	\$2,030,000
2003	CONSUMABLE SUPPLIES	\$22,360	\$27,584	\$28,500	\$28,500	\$28,500
2004	UTILITIES	\$1,827	\$7,984	\$9,500	\$9,500	\$9,500
2005	TRAVEL	\$167,766	\$186,755	\$190,000	\$190,000	\$190,000
2006	RENT - BUILDING	\$720	\$720	\$720	\$720	\$720
2007	RENT - MACHINE AND OTHER	\$20,034	\$21,964	\$22,000	\$22,000	\$22,000
2009	OTHER OPERATING EXPENSE	\$1,977,151	\$1,991,390	\$1,642,480	\$1,395,474	\$1,395,475
5000	CAPITAL EXPENDITURES	\$71,735	\$0	\$0	\$0	\$0
TOTAL,	OBJECT OF EXPENSE	\$9,817,577	\$10,757,894	\$11,251,905	\$11,004,899	\$11,004,900
Method o	of Financing:					
1	General Revenue Fund	\$0	\$0	\$0	\$0	\$0
SUBTO	TAL, MOF (GENERAL REVENUE FUNDS)	\$0	\$0	\$0	\$0	\$0
Method o	of Financing:					
666	Appropriated Receipts	\$654	\$1,221	\$0	\$0	\$0
777	Interagency Contracts	\$9,816,923	\$10,756,673	\$11,251,905	\$11,004,899	\$11,004,900
SUBTO	TAL, MOF (OTHER FUNDS)	\$9,817,577	\$10,757,894	\$11,251,905	\$11,004,899	\$11,004,900

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

#### 479 State Office of Risk Management

GOAL: 1 Manage Claim Costs and Protect State Assets

OBJECTIVE: 1 Risk Management and Claims Administration

Service Categories:

STRATEGY: 1 A

1 Assist/Review/Monitor Agys' Risk Mgmt Prog & Provide Wrkrs' Comp Admin

Service: 05

Income: A.2 Age: B.3

CODE DESCRIPTION		Exp 2015	Est 2016	<b>Bud 2017</b>	BL 2018	BL 2019
TOTAL METHOD OF FINANCE					044.004.000	044.004.000
TOTAL, METHOD OF FINANC	E (INCLUDING RIDERS)				\$11,004,899	\$11,004,900
TOTAL, METHOD OF FINANC	E (EXCLUDING RIDERS)	\$9,817,577	\$10,757,894	\$11,251,905	\$11,004,899	\$11,004,900
FULL TIME EQUIVALENT PO	SITIONS:	115.3	116.0	121.6	121.6	121.6

#### STRATEGY DESCRIPTION AND JUSTIFICATION:

The Executive Director of the Office serves by law as the State Risk Manager. The Office's responsibilities include enterprise risk and insurance management, continuity of government operations, and the self-insured government employees workers' compensation program. The Office provides services to 138 state agencies and 122 Community Supervision and Corrections Departments with 188,000 state employees, nearly \$8.8B in insured real and personal property, and assets estimated in excess of \$70B.

#### **EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:**

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

#### 479 State Office of Risk Management

GOAL: 1 Manage Claim Costs and Protect State Assets

OBJECTIVE: 1 Risk Management and Claims Administration

Service Categories:

STRATEGY: 1 Assist/Review/Monitor Agys' Risk Mgmt Prog & Provide Wrkrs' Comp Admin

Service: 05

Income: A.2

Age: B.3

CODE DESCRIPTION

Exp 2015

Est 2016

**Bud 2017** 

BL 2018

BL 2019

External factors likely to impact Office efforts are: legislation and administrative rulemaking altering the types/levels of risk experienced or requiring additional resources for compliance, including potential exposure to penalties; market volatility and absence of self-insured retentions at the state level; increased losses in response to external factors outside the control of client agencies (e.g., economic downturns, natural disasters, security threats, reductions in workforce); marginalization of risk management leading to inadequate planning/failure to anticipate, avert, and reduce the impact of associated exposures; inadequate continuity planning and testing by client agencies resulting in failure to operate during a crisis; insufficient enforcement mechanisms to encourage compliance; demographic changes affecting the number and severity of injuries; rising medical and indemnity costs; and greater demands respecting the full range of enterprise risk management services.

Internal factors likely to impact efforts are: budgetary constraints negatively affecting available resources, including but not availability/retention of staff with appropriate skills/expertise; increasing contractual complexity requiring specialized expertise; and legacy computer systems negatively affecting the Office's ability to efficiently streamline data compilation/analysis.

#### **EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):**

 STRATEGY BIENNIA Base Spending (Est 2016 + Bud 2017)	L TOTAL - ALL FUNDS Baseline Request (BL 2018 + BL 2019)	BIENNIAL CHANGE		NATION OF BIENNIAL CHANGE  Explanation(s) of Amount (must specify MOFs and FTEs)
\$22,009,799	\$22,009,799	\$0	\$0	Appropriated receipts are for record request copy fees and are not a continuing MOF.
			\$0	Total of Explanation of Biennial Change

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

#### 479 State Office of Risk Management

GOAL: 2 Workers' Compensation Payments: Estimated and Nontransferable

OBJECTIVE: 1 Workers' Compensation Payments: Estimated and Nontransferable Service Categories:

STRATEGY: 1 Workers' Compensation Payments: Estimated and Nontransferable

Service:	06	Income:	۸ 2	Age: B.3
Service:	UO	income:	A.2	Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	<b>Bud 2017</b>	BL 2018	BL 2019
Objects o	f Expense:					
1001	SALARIES AND WAGES	\$0	\$0	\$0	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$0	\$0	\$0	\$0	\$0
2001	PROFESSIONAL FEES AND SERVICES	\$0	\$0	\$0	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$0	\$0	\$0	\$0	\$0
2004	UTILITIES	\$0	\$0	\$0	\$0	\$0
2005	TRAVEL	\$0	\$0	\$0	\$0	\$0
2006	RENT - BUILDING	\$0	\$0	\$0	\$0	\$0
2007	RENT - MACHINE AND OTHER	\$0	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$38,615,610	\$39,717,727	\$39,868,603	\$39,793,165	\$39,793,165
5000	CAPITAL EXPENDITURES	\$0	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$38,615,610	\$39,717,727	\$39,868,603	\$39,793,165	\$39,793,165
Method o	f Financing:					
1	General Revenue Fund	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$0	\$0	\$0	\$0
Method o	f Financing:					
666	Appropriated Receipts	\$0	\$0	\$0	\$0	\$0

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

#### 479 State Office of Risk Management

GOAL: 2 Workers' Compensation Payments: Estimated and Nontransferable

OBJECTIVE: 1 Workers' Compensation Payments: Estimated and Nontransferable

STRATEGY: 1 Workers' Compensation Payments: Estimated and Nontransferable

Service Categories:

Service: 06

Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2015	Est 2016	<b>Bud 2017</b>	BL 2018	BL 2019
777	Interagency Contracts	\$37,915,436	\$39,149,977	\$39,300,853	\$39,225,415	\$39,225,415
8052	Subrogation Receipts	\$700,174	\$567,750	\$567,750	\$567,750	\$567,750
SUBTOTAL, MOF (OTHER FUNDS)		\$38,615,610	\$39,717,727	\$39,868,603	\$39,793,165	\$39,793,165
TOTAL,	METHOD OF FINANCE (INCLUDING RIDERS)				\$39,793,165	\$39,793,165
TOTAL,	METHOD OF FINANCE (EXCLUDING RIDERS)	\$38,615,610	\$39,717,727	\$39,868,603	\$39,793,165	\$39,793,165

#### FULL TIME EQUIVALENT POSITIONS:

#### STRATEGY DESCRIPTION AND JUSTIFICATION:

Workers' Compensation Payments: Estimated and Nontransferable

This strategy is a separate goal for paying medical expenses and compensation to injured state workers. The Office provides self-insured workers' compensation claims administration services to all state agencies and Community Supervision and Corrections Departments subject to Chapters 412 and 501 of the Texas Labor Code, with the exception of the Texas A&M System, the University of Texas System, and the Texas Department of Transportation. The Office acts in the capacity of insurer, and is responsible for receiving and investigating reports of injuries filed on behalf of employees, determining whether a claim is compensable, and paying income and medical benefits as due. This strategy contributes directly to the priority goal of general state government to support effective, efficient, and accountable state government operations.

#### 3.A. Strategy Request

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

#### 479 State Office of Risk Management

GOAL: 2 Workers' Compensation Payments: Estimated and Nontransferable

OBJECTIVE: 1 Workers' Compensation Payments: Estimated and Nontransferable

Workers' Compensation Payments: Estimated and Nontransferable

Service Categories:

Income: A.2

Age: B.3

CODE DESCRIPTION

STRATEGY:

Exp 2015

Est 2016

**Bud 2017** 

Service: 06

BL 2018

BL 2019

#### EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Annual costs of the State's workers' compensation program have been reduced by more than \$31 million since FY03. The decrease is due to greater accountability on the part of agencies and improved controls in the Office's claims processing. The annual savings noted are more than sufficient to fund the agency's administrative strategy's costs for a full biennium. There is no transfer authority between this strategy appropriation and the administrative strategies.

Both the medical fee schedule and the indemnity rate may rise, resulting in long term increases. Continued implementation of a workers' compensation certified health care network may result in increased administrative costs for contracting and monitoring the network, though performance-based monitoring and treatment guidelines are anticipated to result in improved outcomes and the potential for long-term savings.

External changes in the law, rules, guidelines, compensation rates, and legal determinations made by TDI/DWC directly affect this strategy. Factors which affect the number/cost of injuries include the number of employees covered, occupational risk levels, safety programs, fraud rates, and staffing levels. Loss of subrogation recoveries would increase net costs by reducing revenue from non-state sources.

#### **EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):**

STRATEGY BIENNIA	L TOTAL - ALL FUNDS	BIENNIAL	EXPLA	NATION OF BIENNIAL CHANGE
 Base Spending (Est 2016 + Bud 2017)	Baseline Request (BL 2018 + BL 2019)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$79,586,330	\$79,586,330	\$0	\$0	Subrogation recoveries are collected as available, and used to reduce IAC collections.
			\$0	Total of Explanation of Biennial Change

# 3.A. Strategy Request

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

SUMMA	ARY TOTALS:						
OBJECT	TS OF EXPENSE:	\$48,433,187	\$50,475,621	\$51,120,508	\$50,798,064	\$50,798,065	
METHO	DDS OF FINANCE (INCLUDING RIDERS):				\$50,798,064	\$50,798,065	
METHO	DDS OF FINANCE (EXCLUDING RIDERS):	\$48,433,187	\$50,475,621	\$51,120,508	\$50,798,064	\$50,798,065	
FULL T	IME EQUIVALENT POSITIONS:	115.3	116.0	121.6	121.6	121.6	

# 3.B. Rider Revisions and Additions Request

Agency Code:	Agency Name:	Prepared By:	Date:	Request Level:
479	State Office of Risk Management	Jennifer Hinojosa	08/18/2016	Baseline

Current Rider	Page Number in 2016–17	Proposed Rider Language
Number 2	<b>GAA</b> I-85	Unexpended Balances Between Biennia. Included in amounts appropriated above are unexpended and unobligated balances remaining as of August 31, 2017 2015, (estimated to be \$0 in Interagency Contracts) in Strategy A.1.1, Risk Management and Claims Administration Program, and Strategy A.2.1, Pay Workers' Compensation, for the fiscal year beginning September 1, 2017 2015, to be applied toward assessments charged to state agencies for the administration of the workers' compensation and risk management and claims administration programs for fiscal year 2018 2016.  The rider is updated for the 2018-2019 biennium.
3	I-85	Administrative Support for the State Office of Risk Management. Out of funds appropriated above in Strategy A.1.1, Risk Management Program and Claims Administration, the State Office of Risk Management shall enter into an interagency contract with the Attorney General for administrative support services which shall consist of the same levels of service and approximate costs as were provided to the State Office of Risk Management during the 2016-17 2014-15 biennium.  The rider is updated for the 2018-2019 biennium.
4	I-85	Unexpended Balances within the Biennia. Any unexpended and unobligated balances remaining as of August 31, 2018 2016, out of appropriations made above in Strategy A.1.1, Risk Management Program-and Strategy A.2.1, Pay Workers' Compensation and Claims Administration, are appropriated to the State Office of Risk Management for the fiscal year beginning September 1, 2018 2016, to be applied toward assessments charged to state agencies for the administration of the workers' compensation and risk management programs for fiscal year 2019 2017.  The rider is updated for the 2018-2019 biennium.

Current Rider Number	Page Number in 2016–17 GAA	Proposed Rider Language
5	I-85	<b>Appropriation - Subrogation of Receipts.</b> All sums of money recovered by the State Office of Risk Management from third parties by way of subrogation are appropriated to the State Office of Risk Management during the biennium of receipt to be used for the payment of workers' compensation benefits to state employees.  No change requested.
6	I-85	Cost Containment. The State Office of Risk Management shall submit a report detailing the effectiveness of various cost containment measures undertaken and proposing additional measures to reduce workers' compensation costs. This report shall be submitted to the legislative and executive budget offices, in the form those offices require, within 45 days after the close of each fiscal year  No change requested.  .
7	I-85	Reporting of Workers' Compensation Claims. For the purpose of reporting expenditures to the Uniform Statewide Accounting System (USAS), the State Office of Risk Management (SORM) shall account for payments of workers' compensation claims based on the date on which the bill for services is presented for payment to SORM.  In addition, not later than November 1 of each year, SORM shall submit a report to the Comptroller of Public Accounts, the Governor's Office, and the Legislative Budget Board which accounts for workers' compensation expenditures for the preceding fiscal year based on the date on which the injury occurred and the medical or related service was performed.  No change requested.

Current Rider Number	Page Number in 2016–17 GAA	Proposed Rider Language
15.02	IX-70	Payments to the State Office of Risk Management (SORM).
		<ul> <li>(a) In this section:</li> <li>(1) "Agency" includes a state agency as defined under §2151.002, Government Code, which includes an institution of higher education (except a public junior college) as defined under §61.003, Education Code, and may also include any other unit of state government as defined by the rules of SORM, which participates in cost allocation plan provided under this section;</li> <li>(2) "Assessment" means the amount of the workers' compensation assessment placed on an agency by SORM and the agencies' proportion of SORM's costs to administer workers' compensation payments and other statutory obligations contained in A.1.1, Risk Management and Claims Administration, Program and A.2.1, Pay Workers' Compensation, as provided by this section and other relevant law; and</li> <li>(3) "SORM" means the State Office of Risk Management.</li> <li>(b) At the beginning of each fiscal year, SORM shall prepare a statement reflecting the assessments due from all agencies and present it to the Comptroller.</li> <li>(c)</li> <li>(1) Notwithstanding other provisions in this Act, agencies shall transfer to SORM seventy-five percent (75%) of their assessed allocation which includes amounts for workers' compensation coverage for their employees from funding in the same proportion as their expected payroll funding, including General Revenue Funds, dedicated General Revenue Fund accounts, Other Funds or local bank accounts and the</li> </ul>
		agencies' proportion of SORM's costs to administer workers' compensation payments and other statutory obligations contained in A.1.1, Risk Management and Claims Administration Program and A.2.1, Pay Workers' Compensation.  Continued on next page.
		Continued on next page.

Current Rider Number	Page Number in 2016–17 GAA	Proposed Rider Language
15.02	IX-70	(2) Not later than May 1 of each fiscal year, SORM shall determine, based on actual costs since the beginning of the fiscal year and other estimated costs, the remaining assessment due from each agency. SORM shall prepare a statement reflecting the remaining assessments due from each agency and present the statement to the Comptroller. Each agency shall transfer to SORM the remaining assessed allocation which includes amounts for workers' compensation coverage for their employees from funding in the same proportion as their expected payroll funding, including General Revenue Funds, dedicated General Revenue Fund accounts, Other Funds or local bank accounts and the agencies' proportion of SORM's costs to administer workers' compensation payments and other statutory obligations contained in A.1.1, Risk Management workers' compensation payments and other statutory obligations contained in A.1.1, Risk Management and Claims Administration Program and A.2.1, Pay Workers' Compensation.  (d) Transfers and payments as are authorized under law shall be made not more than 30 days from receipt of the statement of payments due.  (e) The Comptroller may prescribe accounting procedures and regulations to implement this section.  (f) Upon certification by SORM of amounts due, the Comptroller may transfer funds from an agency if the assessment amount due remains unpaid after more than 30 days from receipt of the statement of payments due.  (g) All funds recovered by SORM from third parties by way of subrogation are appropriated to SORM to be used for the payment of workers' compensation benefits to state employees and shall be retained in Strategy B.1.1, Workers' Compensation Payments, in whole for that purpose.
		Continued on next page.

Current Rider Number	Page Number in 2016–17 GAA	Proposed Rider Language
15.02	IX-70	(h) Amounts not to exceed 2 percent in total of workers' compensation annual expenditures may be awarded to agencies by SORM for the purposes of risk management and loss prevention. In the event that collections in Strategy B.1.1, Workers' Compensation Payments, funded by the annual assessments to agencies, exceeds 110 percent of the expected annual payments, the portion of the excess over 110 percent funded from all funding sources shall be returned to agencies. The excess returned to the agencies by SORM is appropriated to the agencies for expenditures consistent with the original funding source. Any funding less than 110 percent of collections in Strategy B.1.1, Workers' Compensation Payments, not used for workers' compensation payments shall be used by SORM to lower the cumulative assessments to agencies the following fiscal year.
		(i) In the event the total assessments in any year prove insufficient to fund expenditures, SORM may, with the approval of the Legislative Budget Board, temporarily utilize additional general revenue in an amount not to exceed 20 percent of the cumulative assessments for that fiscal year. Any additional general revenue funds will be utilized only for the purpose of temporary cash flow and must be repaid upon receipt of the following year's assessments in accordance with procedures established by the Comptroller. All transfers from and repayments to the General Revenue Fund shall be reported by SORM to the Legislative Budget Board within 30 days of the transfer.
		(j) The reimbursement requirements established by this section may be waived or delayed, either in whole or in part, by the Legislative Budget Board.
		(k) SORM shall require agencies to provide to SORM and agencies shall submit to SORM information regarding the specific funding sources from which agencies pay their assessed allocation amounts for workers' compensation coverage for their employees.
		The rider is updated for the 2018-2019 biennium.

#### 4.A. Exceptional Item Request Schedule

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: 8/19/2016 TIME:

**\$0** 

**\$0** 

2:57:50PM

Agency code: 479 Agency name:

TOTAL, METHOD OF FINANCING

Stat	e Office of Risk Management	
CODE DESCRIPTION	Excp 2018	Excp 2019
Item Name:	Statutory Increase to Executive Director's Salary Limit	
Item Priority:	1	
IT Component:	No	
Anticipated Out-year Costs:	No	
Involve Contracts > \$50,000:	No	
Includes Funding for the Following Strategy or Strategies:	01-01-01 Assist/Review/Monitor Agys' Risk Mgmt Prog & Provide Wrkrs' Comp Admin	
BJECTS OF EXPENSE:		
1001 SALARIES AND WAGES	0	0
TOTAL, OBJECT OF EXPENSE		\$0
ETHOD OF FINANCING:		
777 Interagency Contracts	0	C

#### **DESCRIPTION / JUSTIFICATION:**

The Board of the Office requests that the maximum salary authorized for the Executive Director Exempt Position be increased to \$149,704, with a reclassification to Group 4, consistent with SAO's 2014 Classification of Study of Exempt Positions. The purpose of this request is to provide the Board the ability to recruit and retain at a competitive salary a qualified individual to serve as Executive Director of the Office, consistent with its duties under Chapter 412, Texas Labor Code. The Board is not requesting additional funding or appropriation authority.

#### **EXTERNAL/INTERNAL FACTORS:**

Since its inception in September 1997, the statutory mission of the Office has been expanded significantly by the Legislature to include full service risk and insurance management functions and enterprise continuity of operations. In the 19 years of operation, the Board has hired four executive directors, with staff serving in an interim capacity as required. The past several SAO Classification Studies of Exempt Positions indicate that the maximum salary currently authorized for this position is not competitive in the market average, raising concern for both the short-term and long-term retention of a qualified Risk Manager for the State of Texas.

# 4.B. Exceptional Items Strategy Allocation Schedule

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: **8/19/2016**TIME: **2:57:51PM** 

Agency code: 479	Agency name: Stat	e Office of Risk Management	
Code Description		Excp 2018	Excp 2019
Item Name:	Statutory Increas	e to Executive Director's Salary Limit	
Allocation to Strategy:	1-1-1	Assist/Review/Monitor Agys' Risk Mgmt Prog & Provide Wrkrs' Comp /	
<b>OBJECTS OF EXPENSE:</b> 1001 SA	LARIES AND WAGES	0	0
TOTAL, OBJECT OF EXPENS	E	\$0	\$0
METHOD OF FINANCING:			
777 Intera	agency Contracts	0	0
TOTAL, METHOD OF FINANC	CING		\$0

# 4.C. Exceptional Items Strategy Request

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: TIME: 8/19/2016 2:57:51PM

Agency Code: 479 Agency name: State Office of Risk Management

GOAL: 1 Manage Claim Costs and Protect State Assets

OBJECTIVE: 1 Risk Management and Claims Administration Service Categories:

STRATEGY: 1 Assist/Review/Monitor Agys' Risk Mgmt Prog & Provide Wrkrs' Comp Admin Service: 05 Income: A.2 Age: B.3

CODE DESCRIPTION Excp 2018 Excp 2019

# EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Statutory Increase to Executive Director's Salary Limit

#### 6.A. Historically Underutilized Business Supporting Schedule

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) Date:

8/19/2016

Time: 2:57:51PM

Agency Code: 479 Agency: State Office of Risk Management

#### COMPARISON TO STATEWIDE HUB PROCUREMENT GOALS

#### A. Fiscal Year 2014 - 2015 HUB Expenditure Information

						Total					Total
Statewide	Procurement		HUB Ex	xpenditures l	FY 2014	Expenditures		<b>HUB Exp</b>	enditures FY	<u> 2015</u>	Expenditures
<b>HUB Goals</b>	Category	% Goal	% Actual	Diff	Actual \$	FY 2014	% Goal	% Actual	Diff	Actual \$	FY 2015
11.2%	Heavy Construction	0.0 %	0.0%	0.0%	\$0	\$0	0.0 %	0.0%	0.0%	\$0	\$0
21.1%	<b>Building Construction</b>	0.0 %	0.0%	0.0%	\$0	\$0	0.0 %	0.0%	0.0%	\$0	\$0
32.9%	Special Trade	0.0 %	0.0%	0.0%	\$0	\$0	0.0 %	0.0%	0.0%	\$0	\$0
23.7%	Professional Services	100.0 %	100.0%	0.0%	\$19,470	\$19,470	100.0 %	100.0%	0.0%	\$27,270	\$27,270
26.0%	Other Services	2.4 %	2.4%	0.0%	\$39,788	\$1,656,709	45.8 %	45.8%	0.0%	\$656,825	\$1,432,895
21.1%	Commodities	74.7 %	41.0%	-33.7%	\$2,573	\$6,281	46.0 %	46.0%	0.0%	\$112,592	\$244,908
	<b>Total Expenditures</b>		3.7%		\$61,831	\$1,682,460		46.7%		\$796,687	\$1,705,073

#### B. Assessment of Fiscal Year 2014 - 2015 Efforts to Meet HUB Procurement Goals

#### **Attainment:**

The agency exceeded two of three, or 67% of the applicable statewide HUB procurement goals in FY 2014. The agency exceeded three of the three, or 100% applicable statewide HUB procurement goals in FY 2015.

#### **Applicability:**

The Heavy Construction, Building Construction, or Special Trades categories are not applicable to agency operations.

#### **Factors Affecting Attainment:**

SORM has been authorized by the Legislature to procure statewide insurance contracts which state agencies and universities may utilize in order to mitigate risk and save taxpayer dollars. This has presented a challenge to the agency as the Insurance industry's business practices do not readily lend themselves to subcontracting opportunities.

The purchase of an insurance policy is an intangible product, unlike purchasing a commodity or a service. Most policy services are conventionally provided internally in the insurance industry. This, coupled with the scope of exposures presented by the State of Texas, does limit the number of available markets and thus subcontracting opportunities.

SORM's Cost Containment, Director's and Officer's, Property, and Volunteer Insurance contracts are the largest that the agency awards. All were awarded to Non HUB vendors performing the work without subcontracting. There are a limited number of HUB vendors who may submit bids as Prime contractors for large insurance contracts.

### 6.A. Historically Underutilized Business Supporting Schedule

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) Date:

Time:

8/19/2016

2:57:51PM

Agency Code: 479 Agency: State Office of Risk Management

### "Good-Faith" Efforts:

The SORM attained an overall HUB percentage of 8.50% in FY 2014 and 42.76% in FY 2015. SORM's written purchasing procedures require solicitation of HUB vendors and include HUB Subcontracting Plans for purchases over \$100,000 over the term of the contract including any renewals.

In order to meet the requirements of TAC Rule §20.13 SORM developed its own HUB goals consistent with the Disparity Study findings and the agency's unique purchasing requirements.

# 6.B. Current Biennium One-time Expenditure Schedule Part 1 - Strategy Allocation 2016-17 Biennium

Agency Code:		Agency Name:	Prepared By:		Date		
	479	State Office of Risk Management	Belinda	a Hood	08/05/16		
PROJECT	TITEM:	Facility Renovations					
ALLOCAT	ION TO STRATEGY:	1.1.1. Manage Risk and Administer Claims					
			Estimated	Budgeted	Requested	Requested	
Code		Strategy Allocation	2016	2017	2018	2019	
	Objects of Expense	<del></del> <del>)</del> :					
2009	Other Operating		126,359				
			1 !				
			1 !				
	Total, Objects of Ex	kpense	\$126,359	\$0	\$0	\$0	
	Method of Financin	ig:	Τ				
777	Interagency Contract	ts	126,359				
			1 !				
			1				
	Total, Method of Fi	nancing	\$126,359	\$0	\$0	\$0	
	on of Item for 2016-17						
Facility ren	novation costs						
1							

# **6.B. Current Biennium Onetime Expenditure Schedule**

Agency Code:	Agency Name:		Prepared By:	Date:		
479	State Office of Risk Mar		Belinda Hood		8/5/2016	
		2016-17 Est/Bud		2018–19 Baseline Request		
	Item	Amount	MOF	Amount	MOF	
Facility Renovations		126,359	777			
	]	<b>A</b> 4 <b>a</b> 6 a=a				
	Total	\$126,359				

# **6.E. Estimated Revenue Collections Supporting Schedule**

85th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: 479 Agency name: State Office of Risk Manageme	nt				
FUND/ACCOUNT	Act 2015	Exp 2016	Exp 2017	Bud 2018	Est 2019
777 Interagency Contracts					
Beginning Balance (Unencumbered):	\$0	\$0	\$0	\$0	\$0
Estimated Revenue:					
3719 Fees/Copies or Filing of Records	654	1,221	0	0	0
3805 Subrogation Recoveries	700,174	567,750	567,750	567,750	567,750
3947 State Office of Risk Mgmt Assessmts	53,459,578	52,460,848	52,647,320	52,324,876	52,324,877
Subtotal: Actual/Estimated Revenue	54,160,406	53,029,819	53,215,070	52,892,626	52,892,627
Total Available	\$54,160,406	\$53,029,819	\$53,215,070	\$52,892,626	\$52,892,627
DEDUCTIONS:					
Expended/Budgeted	(48,433,187)	(50,475,621)	(51,120,508)	(50,798,064)	(50,798,065)
Tranfer-Employee Benefits	(1,686,787)	(2,004,198)	(2,094,562)	(2,094,562)	(2,094,562)
UB to Next AY (COBJ 3947)	(4,040,432)	(550,000)	0	0	0
Total, Deductions	\$(54,160,406)	\$(53,029,819)	\$(53,215,070)	\$(52,892,626)	\$(52,892,627)
nding Fund/Account Balance	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	\$0	\$0

**CONTACT PERSON:** 

Stuart B. Cargile

### 7.B. Direct Administrative and Support Costs

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST) DATE: **8/19/2016** TIME: **2:57:52PM** 

Agency code: 479 Agency name: State Office of Risk Management

Strategy		Exp 2015	Est 2016	Bud 2017	BL 2018	BL 2019			
1-1-1	Assist/Review/Monitor Agys' Risk Mgmt Prog & Provide Wrkrs' Comp Admin								
OBJECT	S OF EXPENSE:								
1001	SALARIES AND WAGES	\$485,880	\$617,144	\$656,262	\$656,262	\$656,262			
1002	OTHER PERSONNEL COSTS	26,350	9,560	9,840	10,780	10,800			
2001	PROFESSIONAL FEES AND SERVICES	58,058	75,469	83,470	83,470	83,470			
2003	CONSUMABLE SUPPLIES	970	1,189	1,172	1,172	1,172			
2004	UTILITIES	79	344	390	390	390			
2005	TRAVEL	12,445	16,422	18,000	18,000	18,000			
2006	RENT - BUILDING	31	31	30	30	30			
2007	RENT - MACHINE AND OTHER	869	947	905	905	905			
2009	OTHER OPERATING EXPENSE	85,739	85,836	67,536	57,380	57,380			
5000	CAPITAL EXPENDITURES	3,111	0	0	0	0			
	Total, Objects of Expense	\$673,532	\$806,942	\$837,605	\$828,389	\$828,409			
METHO	D OF FINANCING:								
777	Interagency Contracts	673,532	806,942	837,605	828,389	828,409			
	Total, Method of Financing	\$673,532	\$806,942	\$837,605	\$828,389	\$828,409			
FULL-TI	ME-EQUIVALENT POSITIONS (FTE):	5.0	5.0	5.0	5.0	5.0			

# DESCRIPTION

The administrative and support costs are related to the Executive Director, Deputy Executive Director, CFO, General Counsel, and Chief of Strategic Programs. The salaries, other personnel costs, and travel are the expenses for these positions and all other objects of expense are calculated on a pro-rata basis.

#### 7.B. Direct Administrative and Support Costs

85th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 8/19/2016 TIME: 2:57:52PM

Agency code: 479 Agency name: State Office of Risk Management

Exp 2015 BL 2018 Est 2016 **Bud 2017** BL 2019 **GRAND TOTALS Objects of Expense** 1001 SALARIES AND WAGES \$485,880 \$617,144 \$656,262 \$656,262 \$656,262 \$10,800 OTHER PERSONNEL COSTS \$26,350 \$9,560 \$9,840 \$10,780 PROFESSIONAL FEES AND SERVICES \$58,058 \$75,469 \$83,470 \$83,470 \$83,470 CONSUMABLE SUPPLIES \$970 \$1,189 \$1,172 \$1,172 \$1,172 2004 UTILITIES \$79 \$344 \$390 \$390 \$390 2005 TRAVEL \$12,445 \$16,422 \$18,000 \$18,000 \$18,000 2006 RENT - BUILDING \$31 \$31 \$30 \$30 \$30 2007 RENT - MACHINE AND OTHER \$869 \$947 \$905 \$905 \$905 OTHER OPERATING EXPENSE \$85,739 \$85,836 \$67,536 \$57,380 \$57,380 5000 CAPITAL EXPENDITURES \$3,111 \$0 \$0 \$0 \$0 **Total, Objects of Expense** \$673,532 \$806,942 \$837,605 \$828,389 \$828,409 **Method of Financing** 777 Interagency Contracts \$673,532 \$806,942 \$837,605 \$828,389 \$828,409 Total, Method of Financing \$806,942 \$837,605 \$828,389 \$828,409 \$673,532 **Full-Time-Equivalent Positions (FTE)** 5.0 5.0 5.0 5.0 5.0