



# Plans & procedures are important, but people are where it's at

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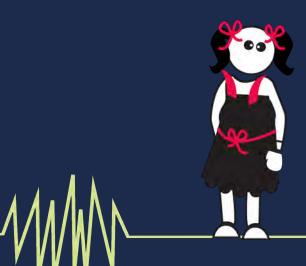


### 2 years



## 9 of 10

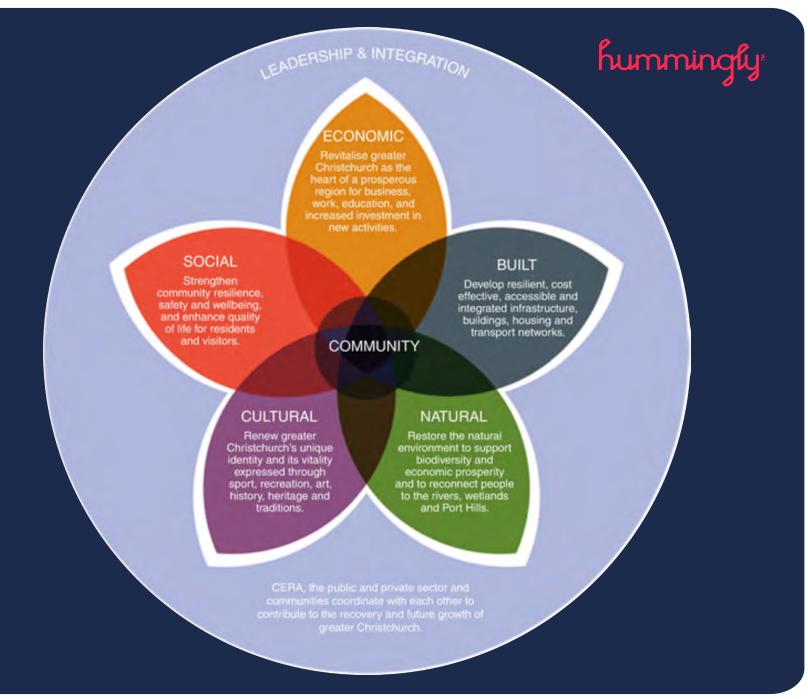




15,000

#### Message 1

It's always a people project







**Creating resilient** infrastructure that gives people security and confidence in the future of Christchurch



# "This is not a pipe or road project.

# This is a people project!"



**Duncan Gibb – Director Stronger Christchurch Infrastructure Rebuild Team** 



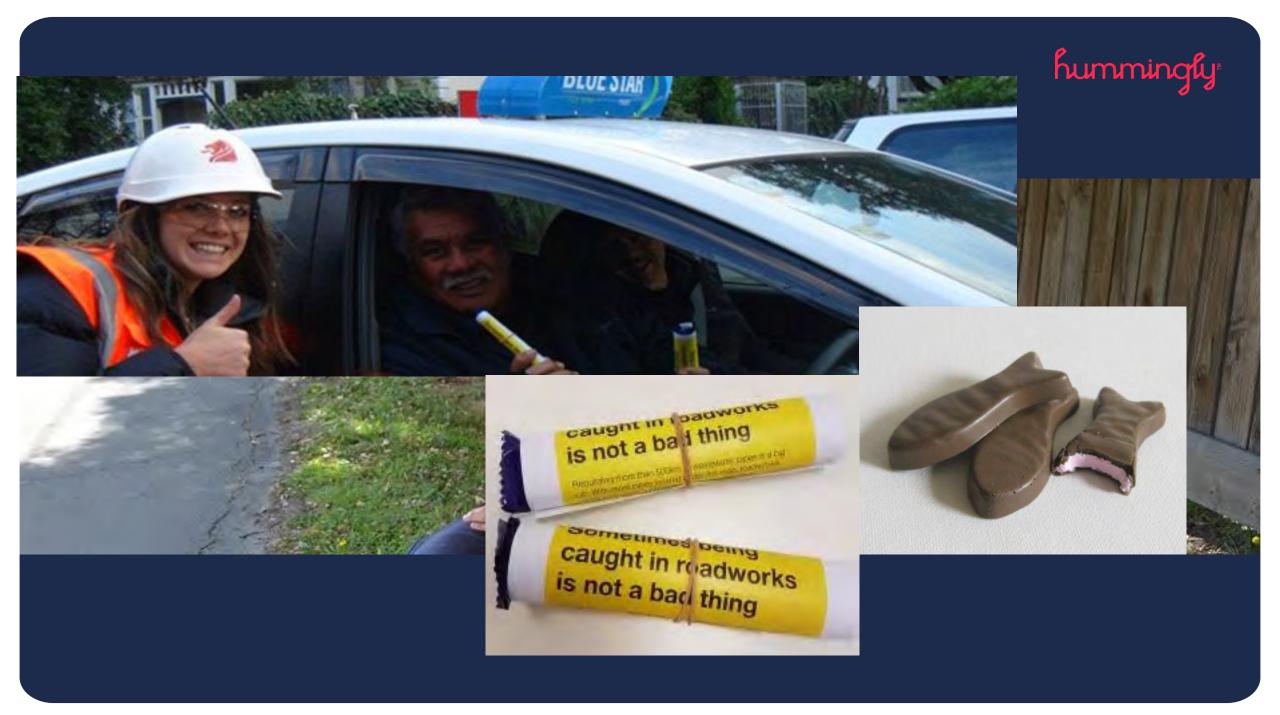
## **Customer** satisfaction

80%



wider community every 6 months

face-to-face survey of 400-600 residents & business owners every 4 months





### A people project:

1 thing you already do?

1 thing you could do?







#### Message 2

## We must think beyond the sandbags



## 681537



In response to the seismic events experienced in Christchurch, the Municipal Zoning Committee has undertaken a comprehensive recalibration of the urban spatial framework, necessitating the implementation of a series of geotechnical assessments and hydrological surveys. These evaluations have culminated in the issuance of revised zoning ordinances that delineate red, orange, and green zones, each characterized by specific geospatial vulnerability metrics and land stability coefficients. Residents within red-zoned areas are required to engage with the Centralized Relocation Authority to facilitate property abandonment protocols, whereas occupants in orange-zoned districts must comply with conditional reconstruction mandates pending further subsoil stratigraphy analyses. Green-zoned sectors have been designated as low-risk, subject to periodic review under the Post-Seismic Land Use Continuity Act, which mandates adherence to enhanced structural integrity standards.



#### What was required of residents in the

- Red zone?
- Orange zone?
- **Green zone?**

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## 681537



#### Secondary stress

"I sat—waiting yet again. I was unaware back then that many of the years stretching before me would be spent waiting; waiting for information, for statements to be taken, for bureaucratic decisions to be made, for new legislation to be drafted, for the receipt of necessary paperwork, for permission to be given, for objections to be lodged, for applicable approvals, for regrettable rejections, for slow commencements and for even slower completions."

Sue Gunningham, from her book *All the Days After* about her experience of Victoria, Australia's 2009 wildfires.



#### Lived experience at the heart

- How might your systems and processes be experienced by disaster-affected people?
- Where might be the sources of secondary stress?
- How are your systems end-user tested?
- What, if anything, might be changed?



We must bring recovery to life

to build recovery capacity

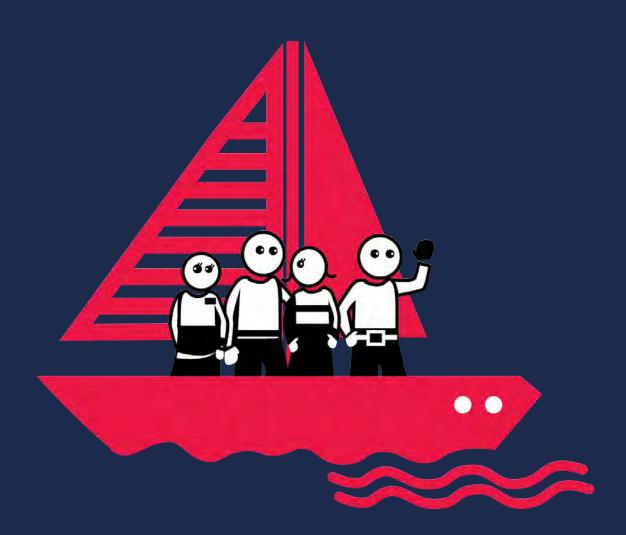
to improve recovery outcomes for those impacted by disaster





#### Message 3

Protect your key ingredient











#### Risks to mission-driven people



Poor decision-making

Exhaustion

Feeling devalued

Lost confidence

Withdrawal

Sacrificed self to point of extreme disorientation

Existing health conditions worsened

Burnout

Suicide

Physical health impacts

Ending or changing career

Worker injury

Pessimism, cynicism, bitterness

Lost ability to monitor own exhaustion and needs

Decreased energy and vitality

Loss of quality life

Forgetfulness

Loss of perspective

Alcohol / drug use

Anxiety

Depression

Significant weight changes

Relationship impacts
– partners, children...

#### Risks to an organization



Decreased efficiency

Staff burnout

Deteriorated culture

Staff 'go rogue'

Poor decision-making

Change resistance

Decreased productivity

Short-term & closed thinking

Team dysfunction

Integrity of goals & programs suffer

Mission negatively impacted

Turnover

Client/patient expectations and trust impacted

Cost of counseling & remedial action

Organization reputation -> Hard to recruit



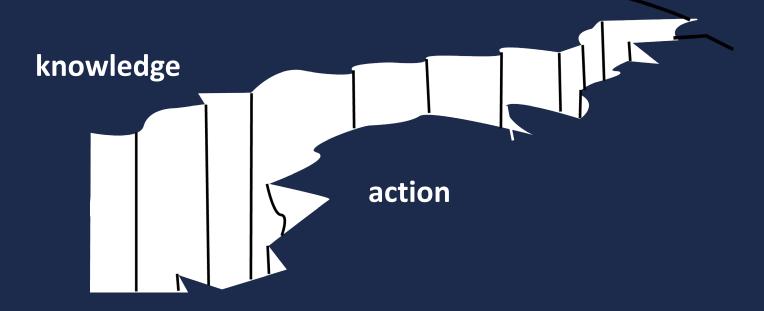


### Triple responsibility





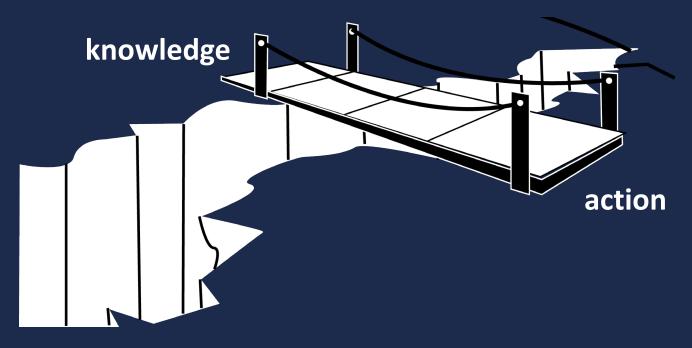


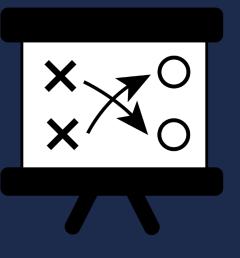


The knowledge-action gap







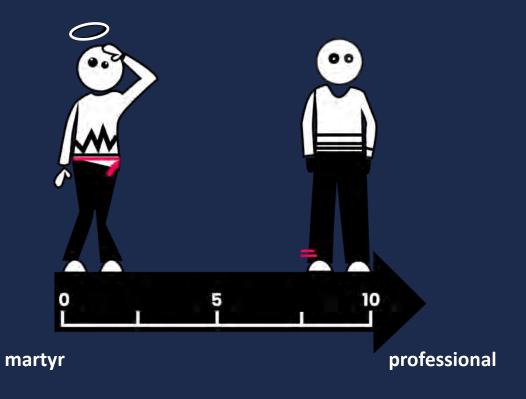






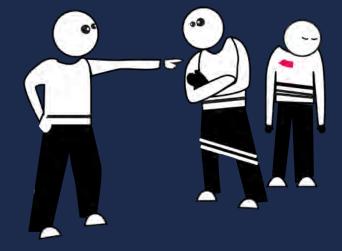


Are you a martyr or a professional?









Tired teams





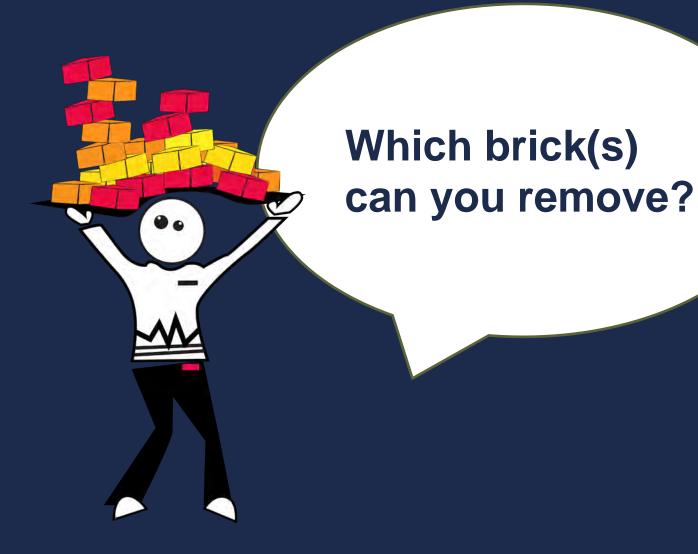


Self-care isn't enough













"If you think you're too small to make a difference, try sleeping with a mosquito."

Dalai Lama



## Thank you